

(REFERENCE COPY - Not for submission)

Commercial Broadcast Stations Non-Biennial Ownership Report (FCC Form 323)

File Number: **0000062635** Submit Date: **2018-10-10** FRN: **0005185103**

Purpose: Commercial Broadcast Stations Non-Biennial Ownership Report Status: Received Status Date:

10/10/2018 Filing Status: Active

Section I - General Information

1. Respondent

FRN	Entity Name
0005185103	Salem Media Group, Inc.

Street Address	City (and Country if non U. S. address)	State ("NA" if non-U.S. address)	Zip Code	Phone	Email
4880 Santa Rosa Road	Camarillo	CA	93012- 0948	+1 (805) 987- 0400	Tracey. Kim@salemmedia. com

2. Contact Representative

Name	Organization
Kathleen Kirby, Esq.	Wiley Rein LLP

Street Address	City (and Country if non U.S. address)	State	Zip Code	Phone	Email
1776 K Street NW	Washington	DC	20006	+1 (202) 719-3360	KKirby@wileyrein.com

3. Application Filing Fee

Not Applicable

4. Nature of Respondent

(a) Provide the following information about the Respondent:				
Relationship to stations/permits	Entity required to file a Form 323 because it holds an attributable interest in one or more Licensees			
Nature of Respondent	For-profit corporation			

(b) Provide the following information about this report:		
Purpose	Transfer of control or assignment of license/permit	
"As of" date	08/30/2018	
	When filing a biennial ownership report or validating and resubmitting a prior biennial ownership report, this date must be Oct. 1 of the year in which this report is filed.	

5. Licensee(s) /Permittees(s) and Station(s) /Permit(s)

Respondent is filing this report to cover the following Licensee(s)/Permittee(s) and station(s)/permit(s):

Licensee/Permittee Name	FRN
New Inspiration Broadcasting Company, Inc.	0001520303

Fac. ID No.	Call Sign	City	State	Service
2195	KFSH-FM	LA MIRADA	CA	FM
3077	KDAR	OXNARD	CA	FM
13509	KCBQ	SAN DIEGO	CA	AM
24510	KFAX	SAN FRANCISCO	CA	AM
48453	KKLA-FM	LOS ANGELES	CA	FM
50300	KFIA	CARMICHAEL	CA	AM
54461	KPRZ	SAN MARCOS-POWAY	CA	AM
56366	KKFS	LINCOLN	CA	FM
59599	KTKZ	SACRAMENTO	CA	AM
61267	KRLA	GLENDALE	CA	AM
66246	KTRB	SAN FRANCISCO	CA	AM
161997	KDAR-FM1	SANTA BARBARA	CA	FB

Section II – Non-Biennial Ownership Information

1. 47 C.F.R. Section 73.3613 and Other Documents Licensee/Permittee Respondents should list all contracts and other instruments set forth in 47 C.F.R. Section 73.3613(a) through (c) for the facility or facilities listed on this report. In addition, attributable Local Marketing Agreements (LMAs) and attributable Joint Sales Agreements (JSAs) must be disclosed by the licensee of the brokering station on its ownership report. If the agreement is an attributable LMA, an attributable JSA, or a network affiliation agreement, check the appropriate box. Otherwise, select "Other." Non-Licensee/Permittee Respondents should select "Not Applicable" in response to this question.

Not Applicable.

2. Ownership Interests

(a) Ownership Interests. This Question requires Respondents to enter detailed information about ownership interests by generating a series of subforms. Answer each question on each subform. The first subform listing should be for the Respondent itself. If the Respondent is not a natural person, also list each of the officers, directors, stockholders, non-insulated partners, non-insulated members, and any other persons or entities with a direct attributable interest in the Respondent pursuant to the standards set forth in 47 C.F.R. Section 73.3555. (A "direct" interest is one that is not held through any intervening companies or entities.) List each interest holder with a direct attributable interest in the Respondent separately.

Leave the percentage of total assets (Equity Debt Plus) field blank for an interest holder unless that interest holder has an attributable interest in the Respondent solely on the basis of the Commission's Equity Debt Plus attribution standard, 47 C.F.R. Section 73.3555, Note 2(i).

In the case of vertical or indirect ownership structures, list only those interests in the Respondent that also represent an attributable interest in the Licensee(s) or Permittee(s) for which the report is being submitted.

Entities that are part of an organizational structure that includes holding companies or other forms of indirect ownership must file separate ownership reports. In such a structure do not report, or file a separate report for, any interest holder that does not have an attributable interest in the Licensee(s) or Permittee(s) for which the report is being submitted.

Please see the Instructions for further detail concerning interests that must be reported in response to this question.

The Respondent must provide an FCC Registration Number for each interest holder reported in response to this question. Please see the Instructions for detailed information and guidance concerning this requirement.

Ownership Information	
FRN	0005185103

Entity Name	Salem Media Group, Inc.		
Address	РО Вох		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	
	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Respondent		
Positional Interests (check all that apply)	Respondent		
Interest Percentages (enter percentage values	Voting	0.0%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	0.0%	
Does interest holder have that do not appear on this	an attributable interest in one or	or more broadcast stations	Yes

Ownership Information				
FRN	9990013832			
Name	Edward G. Atsinger, III	Edward G. Atsinger, III		
Address	РО Вох			
	Street 1	4880 Santa Rosa Road		
	Street 2			
	City	Camarillo		
	State ("NA" if non-U.S. address)	CA		
	Zip/Postal Code	93012-0948		
	Country (if non-U.S. address)	United States		
Listing Type	Other Interest Holder			
Positional Interests (check all that apply)	Officer, Director, Stockholder, Other - Trustee of Stock			
Interest Percentages (enter percentage values	Voting	0.0%	Jointly Held?	
from 0.0 to 100.0)	Total assets (Equity Debt 0.1% Plus)			
Does interest holder have a that do not appear on this r	an attributable interest in one oreport?	r more broadcast stations	Yes	

Ownership Information

FRN	9990014590			
Name	Stuart W. Epperson	Stuart W. Epperson		
Address	PO Box			
	Street 1	3780 Will Scarlet Road		
	Street 2			
	City	Winston-Salem		
	State ("NA" if non-U.S. address)	NC		
	Zip/Postal Code	27104		
	Country (if non-U.S. address)	United States		
Listing Type	Other Interest Holder			
Positional Interests (check all that apply)	Officer, Director, Other - Sole	Officer, Director, Other - Sole and Joint Shareholder		
Interest Percentages (enter percentage values	Voting	40.0%	Jointly Held? Yes	
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	20.8%		
Does interest holder have that do not appear on this	an attributable interest in one o	r more broadcast stations	Yes	

Ownership Information			
FRN	9990100977		
Name	Eric H. Halvorson		
Address	РО Вох		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	
	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Director		
Interest Percentages (enter percentage values	Voting	0.0%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	0.0%	
Does interest holder have an attributable interest in one or more broadcast stations that do not appear on this report?			Yes

Ownership Information			
FRN	0019287564		
Name	Roland Hinz		
Address	РО Вох		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	
	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Director		
Interest Percentages (enter percentage values	Voting	0.0%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	0.0%	
Does interest holder have that do not appear on this	an attributable interest in one o	or more broadcast stations	Yes

Ownership Information			
FRN	9990096134		
Name	James Keet Lewis	James Keet Lewis	
Address	PO Box		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	
	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Director		
Interest Percentages (enter percentage values from 0.0 to 100.0)	Voting	0.0%	Jointly Held? No
	Total assets (Equity Debt Plus)	0.0%	

Does interest holder have an attributable interest in one or more broadcast stations	Yes
that do not appear on this report?	

Ownership Information			
FRN	9990026107	9990026107	
Name	Richard A. Riddle		
Address	РО Вох		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	
	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder	Other Interest Holder	
Positional Interests (check all that apply)	Director		
Interest Percentages (enter percentage values	Voting	0.0%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	0.0%	
Does interest holder have that do not appear on this	an attributable interest in one o	or more broadcast stations	Yes

FRN 9990061997	Ownership Information			
Address PO Box Street 1 4880 Santa Rosa Road Street 2 City Camarillo State ("NA" if non-U.S. address) CA Zip/Postal Code 93012-0948 Country (if non-U.S. address) United States Listing Type Other Interest Holder Positional Interests Director	FRN	9990061997		
Street 1 4880 Santa Rosa Road Street 2 City Camarillo State ("NA" if non-U.S. address) CA Zip/Postal Code 93012-0948 Country (if non-U.S. address) United States Listing Type Other Interest Holder Positional Interests Director	Name	Jonathan Venverloh	Jonathan Venverloh	
Street 2 City Camarillo State ("NA" if non-U.S. address) Zip/Postal Code 93012-0948 Country (if non-U.S. address) Listing Type Other Interest Holder Positional Interests Director	Address	PO Box		
City Camarillo State ("NA" if non-U.S. CA address) Zip/Postal Code 93012-0948 Country (if non-U.S. address) Listing Type Other Interest Holder Positional Interests Director		Street 1	4880 Santa Rosa Road	
State ("NA" if non-U.S. address) Zip/Postal Code 93012-0948 Country (if non-U.S. address) Listing Type Other Interest Holder Positional Interests Director		Street 2		
address) Zip/Postal Code 93012-0948 Country (if non-U.S. address) United States Listing Type Other Interest Holder Positional Interests Director		City	Camarillo	
Country (if non-U.S. address) Listing Type Other Interest Holder Positional Interests Director			CA	
address) Listing Type Other Interest Holder Positional Interests Director		Zip/Postal Code	93012-0948	
Positional Interests Director			United States	
	Listing Type	Other Interest Holder		
(S. 155.1 S. 1. 15.1 SPF.))	Positional Interests (check all that apply)	Director		
Interest Percentages (enter percentage values from 0.0 to 100.0) Voting 0.0% Jointly Held? No	(enter percentage values	Voting	0.0%	•

Total assets (Equity Debt Plus)	0.0%	
Does interest holder have an attributable interest in one or more broadcast stations that do not appear on this report?		Yes

Ownership Information			
FRN	9990115173	9990115173	
Name	Edward C. Atsinger		
Address	PO Box		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	
	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Director		
Interest Percentages (enter percentage values	Voting	0.0%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	0.0%	
Does interest holder have an attributable interest in one or more broadcast stations that do not appear on this report? Yes			Yes

Ownership Information			
FRN	0019834860	0019834860	
Name	STUART W. EPPERSON, JR.	STUART W. EPPERSON, JR.	
Address	PO Box		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	
	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Director		

Interest Percentages (enter percentage values from 0.0 to 100.0)	Voting	0.0%	Jointly Held? No
	Total assets (Equity Debt Plus)	0.0%	
Does interest holder have an attributable interest in one or more broadcast stations that do not appear on this report?		Yes	

Ownership Information			
FRN	9990013865	9990013865	
Name	David A. R. Evans		
Address	PO Box		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	
	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder	Other Interest Holder	
Positional Interests (check all that apply)	Officer		
Interest Percentages (enter percentage values	Voting	0.0%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	0.0%	
Does interest holder have an attributable interest in one or more broadcast stations Yes that do not appear on this report?			Yes

Ownership Information			
FRN	9990013881		
Name	Christopher J. Henderson	Christopher J. Henderson	
Address	PO Box		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	
	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		

Positional Interests (check all that apply)	Officer		
Interest Percentages (enter percentage values from 0.0 to 100.0)	Voting	0.0%	Jointly Held? No
	Total assets (Equity Debt Plus)	0.0%	
Does interest holder have that do not appear on this	an attributable interest in one o	r more broadcast stations	Yes

Ownership Information			
FRN	9990013873		
Name	Evan D. Masyr	Evan D. Masyr	
Address	PO Box		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	
	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Officer		
Interest Percentages (enter percentage values	Voting	0.0%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	0.0%	
Does interest holder have an attributable interest in one or more broadcast stations Yes that do not appear on this report?			Yes

Ownership Information		
FRN	9990048457	
Name	David P. Santrella	
Address	PO Box	
	Street 1	4880 Santa Rosa Road
	Street 2	
	City	Camarillo
	State ("NA" if non-U.S. address)	CA
	Zip/Postal Code	93012-0948
	Country (if non-U.S. address)	United States

Listing Type	Other Interest Holder	Other Interest Holder	
Positional Interests (check all that apply)	Officer		
Interest Percentages (enter percentage values from 0.0 to 100.0)	Voting	0.0%	Jointly Held? No
	Total assets (Equity Debt Plus)	0.0%	
Does interest holder have an attributable interest in one or more broadcast stations that do not appear on this report? Yes		Yes	

Ownership Information			
FRN	0019834852		
Name	Nancy A. Epperson		
Address	PO Box		
	Street 1	3780 Will Scarlet Road	
	Street 2		
	City	Winston-Salem	
	State ("NA" if non-U.S. address)	NC	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Other - Joint Shareholder		
Interest Percentages (enter percentage values	Voting	39.9%	Jointly Held? Yes
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	20.7%	
Does interest holder have a	an attributable interest in one o	or more broadcast stations	Yes

Ownership Information			
FRN	0027273689		
Entity Name	Karen Epperson Deneui Trust	Karen Epperson Deneui Trust U/A DTD 3/31/99	
Address	PO Box		
	Street 1	3780 Will Scarlet Road	
	Street 2		
	City	Winston-Salem	
	State ("NA" if non-U.S. address)	NC	
	Zip/Postal Code	27104	

	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Stockholder		
Interest Percentages (enter percentage values from 0.0 to 100.0)	Voting	0.3%	Jointly Held? No
	Total assets (Equity Debt Plus)	1.0%	
Does interest holder have that do not appear on this	an attributable interest in one o	or more broadcast stations	Yes

Ownership Information			
FRN	0027273531		
Entity Name	Kathryn Epperson Fonville Tr	ust U/A DTD 3/31/99	
Address	PO Box		
	Street 1	3780 Will Scarlet Road	
	Street 2		
	City	Winston-Salem	
	State ("NA" if non-U.S. address)	NC	
	Zip/Postal Code	27104	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Stockholder		
Interest Percentages (enter percentage values	Voting	0.3%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	1.0%	
Does interest holder have a	an attributable interest in one creport?	or more broadcast stations	Yes

Ownership Information		
FRN	0027273630	
Entity Name	Kristine Epperson Pringle Trust U/A DTD 3/31/99	
Address	PO Box	
	Street 1	3780 Will Scarlet Road
	Street 2	
	City	Winston-Salem
	State ("NA" if non-U.S. address)	NC

	Zip/Postal Code	27104	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Stockholder		
Interest Percentages (enter percentage values from 0.0 to 100.0)	Voting	0.3%	Jointly Held? No
	Total assets (Equity Debt Plus)	1.0%	
Does interest holder have that do not appear on this	an attributable interest in one creport?	or more broadcast stations	Yes

Ownership Information			
FRN	0027273796		
Entity Name	Stuart W. Epperson, Jr. Trust	U/A DTD 3/31/99	
Address	PO Box		
	Street 1	3780 Will Scarlet Road	
	Street 2		
	City	Winston-Salem	
	State ("NA" if non-U.S. address)	NC	
	Zip/Postal Code	27104	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Stockholder		
Interest Percentages (enter percentage values	Voting	0.3%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	1.0%	
Does interest holder have an attributable interest in one or more broadcast stations Yes that do not appear on this report?			Yes

Ownership Information			
FRN	0027274182	0027274182	
Entity Name	Ted Atsinger Irrevocable Tru	Ted Atsinger Irrevocable Trust	
Address	РО Вох	PO Box	
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City	Camarillo	

	State ("NA" if non-U.S. address)	CA	
	Zip/Postal Code	93012-0948	
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Stockholder		
Interest Percentages (enter percentage values	Voting	1.4%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	4.2%	
Does interest holder have that do not appear on this	an attributable interest in one o	or more broadcast stations	Yes

Ownership Information			
FRN	0027274158		
Entity Name	Atsinger 1999 Charitable Remainder Trust		
Address	РО Вох		
	Street 1	4880 Santa Rosa Road	
	Street 2		
	City Camarillo		
	State ("NA" if non-U.S. address)	CA 93012-0948	
	Zip/Postal Code		
	Country (if non-U.S. address)	United States	
Listing Type	Other Interest Holder		
Positional Interests (check all that apply)	Stockholder		
Interest Percentages (enter percentage values	Voting	0.0%	Jointly Held? No
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	0.1%	
Does interest holder have a that do not appear on this r	n attributable interest in one ceport?	or more broadcast stations	Yes

Ownership Information			
FRN	0027274133		
Entity Name	Atsinger Family Trust		
Address	РО Вох		
	Street 1	4880 Santa Rosa Road	
	Street 2		

	City	Camarillo		
	State ("NA" if non-U.S. address)	CA		
	Zip/Postal Code	93012-0948		
	Country (if non-U.S. address)	United States		
Listing Type	Other Interest Holder	Other Interest Holder		
Positional Interests (check all that apply)	Stockholder			
Interest Percentages (enter percentage values	Voting	40.8%	Jointly Held? No	
from 0.0 to 100.0)	Total assets (Equity Debt Plus)	23.2%		
Does interest holder have that do not appear on this	an attributable interest in one o	or more broadcast stations	Yes	
• • •	nat any interests, including equi his filing are non-attributable. an explanation.	ty, financial, or voting	Yes	

(c) Does the Respondent or any reported interest holder hold an attributable interest in any newspaper entities in the same market as any station for which this report is filed, as defined in 47 C.F.R. Section 73.3555?

If "Yes," provide information describing the interest(s), using EITHER the subform OR the spreadsheet option below. Respondents with a large number (50 or more) of entries to submit should use the spreadsheet option.

NOTE: Spreadsheets must be submitted in a special XML Spreadsheet format with the appropriate structure that is specified in the documentation. For instructions on how to use the spreadsheet option to complete this question (including templates to start with), please Click Here.

If using the subform, leave the percentage of total assets (Equity Debt Plus) field blank for an interest holder unless that interest holder has an attributable interest in the newspaper entity solely on the basis of the Commission's Equity Debt Plus attribution standard, 47 C.F.R. Section 73.3555, Note 2(i). If using an XML Spreadsheet, enter "NA" into the percentage of total assets (Equity Debt Plus) field for an interest holder unless that interest holder has an attributable interest in the newspaper entity solely on the basis of the Commission's Equity Debt Plus attribution standard.

The Respondent must provide an FCC Registration Number for each interest holder reported in response to this question. Please see the Instructions for detailed information and guidance concerning this requirement.

No

Yes

If " $\underline{\text{Yes}},$ " provide the following information for each such the relationship.

Family Relationships				
FRN	9990013832	Name	Edward G. Atsinger, III	
FRN	9990115173	Name	Edward C. Atsinger	
Relationship	Parent/Child			

Family Relationships				
FRN	0019834852	Name	Nancy A Epperson	
FRN	0019834860	Name	STUART W EPPERSON , JR	
Relationship	Parent/Child			

Family Relationships				
FRN	9990014590	Name	Stuart W. Epperson	
FRN	0019834860	Name	STUART W EPPERSON , JR	
Relationship	Parent/Child			

Family Relationships				
FRN	9990014590	Name	Stuart W. Epperson	
FRN	0019834852	Name	Nancy A Epperson	
Relationship	Spouses			

Family Relationships				
FRN	9990013832	Name	Edward G. Atsinger, III	
FRN	0019834852	Name	Nancy A Epperson	
Relationship	Siblings			

(e) Is Respondent seeking an attribution exemption for any officer or director with duties wholly unrelated to the Licensee(s)?	No
If "Yes," complete the information in the required fields and submit an Exhibit fully describing	
that individual's duties and responsibilities, and explaining why that individual should not be	
attributed an interest.	

Authorized Party to Sign	WILLFUL FALSE STATEMENTS ON THIS FORM ARE PUNISHABLE BY FINE AND/OR IMPRISONMENT (U.S. CODE, TITLE 18, SECTION 1001), AND /OR REVOCATION OF ANY STATION LICENSEOR CONSTRUCTION PERMIT (U.S. CODE, TITLE 47, SECTION 312(a)(1)), AND/OR FORFEITURE (U.S. CODE, TITLE 47, SECTION 503).	
Certification	I certify that I have examined this report and that to the best of my knowledge and belief, all statements in this report are true, correct and complete.	Official Title: Executive Vice President and Secretary Exact Legal Title or Name of Respondent: Salem Media Group, Inc. Name: Christopher J. Henderson Phone: 8049870400