

STATE OF VIRGINIA  
ARTICLES OF INCORPORATION  
A NONSTOCK CORPORATION

ARTICLE I.

The name of this corporation is Blue Ridge Free Media.

ARTICLE II.

The corporation shall not have members.

ARTICLE III.

The corporation shall be managed by a board of directors. The Directors shall be elected by a majority vote of those present at the regular annual meeting of the Board of Directors and each director shall hold office for the term of three years or until his successor is elected. Vacancies occurring on the Board of Directors shall be filled by the remaining Directors.

ARTICLE IV.

The name of the initial registered agent for the corporation is Michael Friend.

The initial registered agent is an initial director of the corporation and an individual who is a resident of Virginia.

ARTICLE V.

The initial registered office address of the corporation, which is identical to the business office of the initial registered agent, is 100-B Westerley Avenue, Charlottesville, VA 22903.

The registered office address is physically located in Charlottesville City County, VA.

## ARTICLE VI.

The initial director is:

Michael Friend  
100-B Westerley Ave  
Charlottesville, VA 22903

## ARTICLE VII.

Said organization is organized exclusively for charitable, religious, educational, and scientific purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under 501(c) (3) of the Internal Revenue Code, or corresponding section of any future federal tax code. The specific purpose is to provide education in the discipline of radio station operations.

## ARTICLE VIII.

The Corporation is not organized and shall not be operated for pecuniary gain or profit. No part of the property or net earnings of the Corporation shall inure to the benefit of or be distributable to its directors, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in hereinabove.

The Corporation shall not carry on propaganda, or otherwise attempted to influence legislation to such extent as would result in loss of its exemption from federal income tax under Section 501 (c) (3) of the code, and the corporation shall not participate in, or intervene in (including publication or distribution of statements) any political campaign on behalf of any candidate for public office.

Notwithstanding any other provision of these Articles, the Corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 501 (c)(3) of the Code (or the corresponding provision of any future United States Internal Revenue Law) or (b) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Code (or the corresponding provision of any future United States Internal Revenue Law).

## ARTICLE IX.

Upon dissolution of the Corporation, assets shall be distributed for one or more exempt purposes within the meaning of section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public purpose. Any such assets not disposed of shall be disposed of by a Court of Competent Jurisdiction of the County in which the principal office of the Corporation is then located, exclusively for such purposes or to such organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

## ARTICLE X.

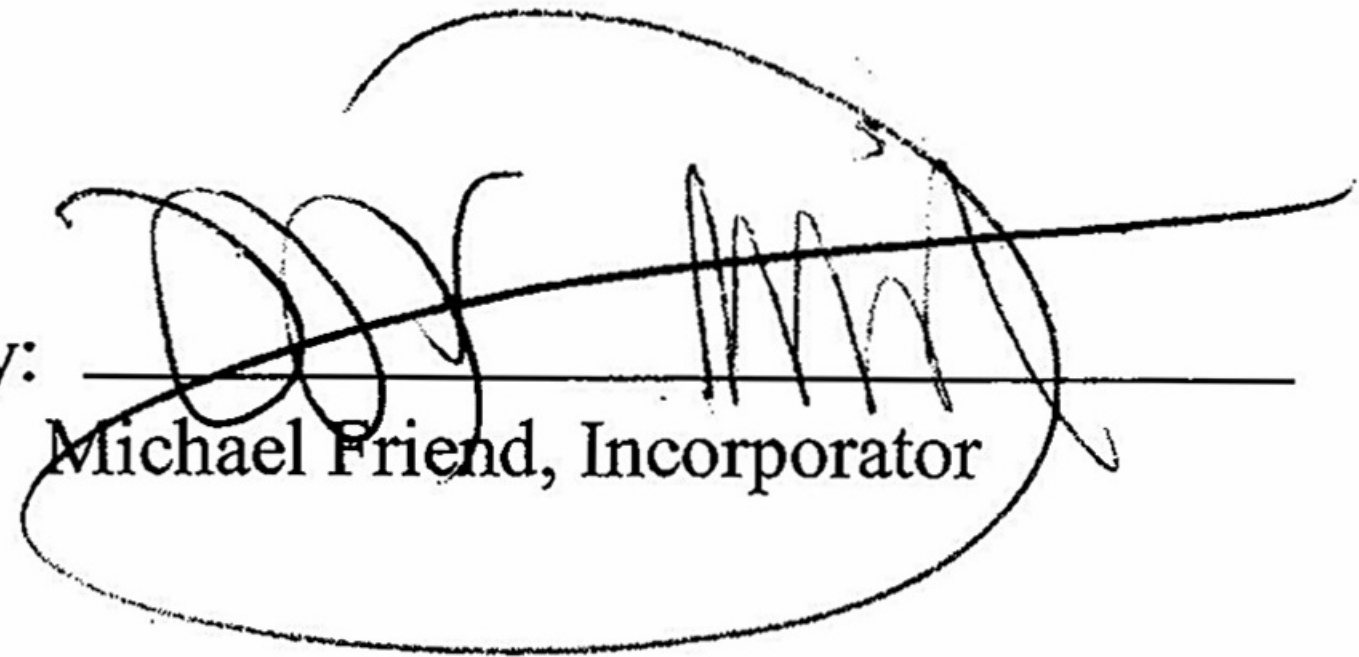
The name and mailing address of the incorporator is Michael Friend, 100-B Westerley Avenue, Charlottesville, VA 22903.

I, the Undersigned, for the purpose of forming a nonstock corporation under the laws of the State of Virginia, do make, file and record these articles, and do certify that the facts herein stated are true, and I have accordingly hereunto set my hand and executed these Articles of Incorporation on the date below.

January 19, 2012

By: \_\_\_\_\_

Michael Friend, Incorporator

A large, stylized handwritten signature in black ink is written over a horizontal line. The signature is cursive and appears to read 'Michael Friend'. The entire signature and the line it is written on are enclosed within a large, hand-drawn oval.