



1 May 2020

M. Todd Jackson, President
Coast to Coast Tower Service, Inc
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Re: Notice of Force Majeure – Delton, MI; Garner, NC; Baltimore, MD; Southfield, MI;
Homewood, AL Projects

Dear Todd,

Erickson Incorporated has been closely monitoring the development and impact of the COVID-19 pandemic both in the United States and abroad. As we assess how we might best meet the needs of our customers in a rapidly changing landscape, our number one priority continues to be the safety of our employees and the communities in which we operate.

As the COVID-19 pandemic has grown in scope and impact, it has become increasingly impracticable, if not impossible, for Erickson, like other similarly situated businesses, to maintain its operations schedule. Protecting both the health of our employees and trying to maintain our current schedule of projects while new shelter-in-place and other social distancing guidelines enacted almost daily has been an ongoing challenge.

In addition, due to border closures and other factors, Erickson currently has multiple aircraft that we intended to use for our domestic aerial lift services this spring, summer and fall stranded in South America, and it is unknown when we might be able to repatriate these aircraft and in what condition they may be upon arrival. While we are working closely with the State Department and private transportation companies to mobilize these aircraft, in the event we find a possible solution, Erickson is facing significantly increased and prohibitive costs to return them to the U.S. As a result, completing currently scheduled projects at previously discussed rates is now commercially impracticable.

Given these ongoing impacts of the COVID-19 pandemic and pursuant to Section 7 of the Helicopter Services Agreement between you and Erickson, this letter shall serve as notice of a Force Majeure event. While we have not yet received the required deposit for some of the work

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currently scheduled, and do not have a fully executed contracts for all such work, Erickson will not perform the aerial lift services as currently scheduled and/or contracted.

We currently anticipate that we will be available to perform aerial lift services again beginning in the fourth quarter of this year. However, we understand that your project schedules may not permit you to wait to reschedule. While we are hopeful that your projects can be rescheduled, in the event it cannot, we may be able to refer you to another services provider. If necessary and where applicable, we will work with you on formal contract termination. However, Erickson shall not be liable for any costs or liabilities associated with or arising from this Force Majeure event.

Please know that this is not a decision we take lightly. We apologize for the inconvenience this may cause. We will continue to monitor the COVID-19 pandemic closely and will keep you informed as to when we anticipate we may be able to resume providing aerial services.

Should you have any questions, please contact me at Brittany.wise@ericksoninc.com or (971) 255-5001.

Regards,

A handwritten signature in blue ink that reads "BWise".

Brittany Wise
Vice President & General Manager, Civil